

**TOWN OF ADDISON**

**CITY COUNCIL PROPOSED**  
**FISCAL YEAR 2007 – 2008 ANNUAL BUDGET**

**Considered for Adoption**  
**September 25, 2007**



This budget will raise more total property taxes than last year's budget by \$1,043,380, and of that amount \$84,259 is tax revenue to be raised from new property added to the tax roll this year.

*The above statement is required by Section 102.005(b), Loc. Gov. Code as amended by HB 3195 of the 80<sup>th</sup> Texas Legislature.*

**TOWN OF ADDISON**  
**CITY COUNCIL PROPOSED BUDGET**  
**FOR THE FISCAL YEAR**  
**ENDING SEPTEMBER 30, 2008**

***TABLE OF CONTENTS***

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Summary	Pages 1-2
All Funds Summary Statement	Exhibit A
Property Tax Distribution Calculations	Exhibit B
Budgeted Departmental Staffing Summary	Exhibit C
General Fund Schedule of Revenues by Source	Exhibit D-1
General Fund Statement	Exhibit D-2
Hotel Special Revenue Fund Statement	Exhibit D-3
Public Safety Special Revenue Fund Statement	Exhibit D-4
Municipal Court Special Revenue Fund Statement	Exhibit D-5
Arbor Special Revenue Fund Statement	Exhibit D-6
General Obligation Debt Service Fund Statement	Exhibit D-7
Occupancy Tax Debt Service Fund Statement	Exhibit D-8
Street Capital Project Fund Statement	Exhibit D-9
Parks Capital Project Fund Statement	Exhibit D-10
2000 Capital Project Fund Statement	Exhibit D-11
2002 Capital Project Fund Statement	Exhibit D-11
2004 Capital Project Fund Statement	Exhibit D-12
2006 Capital Project Fund Statement	Exhibit D-13
Airport Enterprise Fund Statement	Exhibit D-14
Utility Enterprise Fund Statement	Exhibit D-15
Information Technology Internal Service Fund Statement	Exhibit D-16
Capital Replacement Internal Service Fund Statement	Exhibit D-17
General Fund Long-Term Financial Plan	Exhibit E-1
Hotel Special Revenue Fund Long-Term Financial Plan	Exhibit E-2
Airport Fund Long-Term Financial Plan	Exhibit E-3
Utility Fund Long-Term Financial Plan	Exhibit E-4
Budget Adjustment Requests	Exhibit F-1 – F-3
Airport Operator Operation and Maintenance Budget	Exhibit G

## TOWN OF ADDISON

### CITY COUNCIL PROPOSED 2007-08 BUDGET SUMMARY *Including Major Items of Interest and Comparison with 2006-07 Budget*

*The following is a summary of the city council proposed 2007-2008 fiscal year (FY) annual budget of the Town of Addison that will be considered by council at its September 25, 2007 meeting.*

1. **Budget appropriates \$63,288,470, an increase of \$5.6 million or 9.8%** greater than the previous year's budget. The increase is attributed to maintenance projects affecting all city facilities as well as a greater scope of capital projects than was contemplated for the 2007 fiscal year.
2. **Revenues total \$57,791,310, an increase of \$4.0 million or 7.5%** compared to the 2006-07 budget. The increase is primarily a result of increased collections of property tax, sales taxes, and hotel occupancy taxes. Significant changes to selected revenues are shown below:
  - Property taxes, up \$862,000 or 6.1%
  - Non-property taxes (sales, alcoholic beverage, and hotel occupancy) up \$1,277,980 or 8.1%
  - Revenues from utility services (sale of water and sewer charges) up \$574,300 due to projection of greater volume of water sales.
  - Special events are expected to generate an additional \$334,000.
  - The budget anticipates an average 17% increase in airport hangar rental rates.
3. **The property tax rate is proposed to be reduced to 43.37¢, a 3.03¢ reduction from the previous year.**
4. **Appraised values for 2007 (used for fiscal year 2008 levy) total \$3,481,842,180, a 14.9% increase** over certified 2006 values. With the proposed tax rate, the city property taxes paid by the average homeowner in Addison will total \$1,019, or \$13 *less* than last year's average.
5. **Total staffing (all funds) is at 262.9 FTE** (full-time equivalent), a net increase of 2 FTE in workforce. Additions to staffing included:
  - A fleet services technician in the General Services department
  - A lieutenant in the Police department that will be the department's training officer.
7. The budget proposes a **pay increase for employees of 5%** of salaries effective October 1, 2007. In addition, the pay ranges for all positions will be adjusted 3%.

8. The budget envisions over **\$7.9 million being spent on capital projects** that include:

• Completion of Addison Road widening	\$820,000
• Participation in constructing streets serving Ashton-Woods development	\$1,000,000
• City-Wide signalization	\$717,000
• Design & engineering of Belt Line Rd. streetscape	\$225,000
• Design & engineering related to Brookhaven Club development	\$300,000
• Participation in construction of parking garage	\$2,000,000
• 2008 Airport paving project	\$770,000
• Fuel farm removal project	\$350,000
• Greenhaven Village water main	\$525,000
• 2008 water service line replacement program	\$248,000
• Marsh Lane sewer rehabilitation	\$138,000
• Engineering for a new elevated water storage facility	\$500,000

*(Note: project amounts reflect anticipated expenditures for the year; total project budgets are greater than the amounts shown)*

**TOWN OF ADDISON**  
**COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCE**  
**ALL FUNDS SUBJECT TO APPROPRIATION**  
*City Council Proposed 2007-08 Annual Budget With Comparisons to 2006-07 Budget*

	General Fund	Special Revenue Funds		Debt Service Funds		Capital Project Funds			Proprietary Funds			TOTAL	
		Hotel	Combined Other	General	Occupancy Tax Revenue	Streets	Parks	Combined Bonds	Airport	Utility	Replacement	2007-08	2006-07
BEGINNING BALANCES	\$ 10,394,270	\$ 5,278,010	\$ 356,310	\$ 1,575,170	\$ 862,940	\$ 2,758,290	\$ 862,540	\$ 2,785,320	\$ 1,346,060	\$ 3,749,610	\$ 5,080,606	\$ 35,049,126	\$ 30,647,790
REVENUES:													
Ad valorem tax	10,271,690	-	-	4,627,410	-	-	-	-	-	-	-	14,899,100	14,037,100
Non-property taxes	11,699,300	5,400,000	-	-	-	-	-	-	-	-	-	17,099,300	15,821,320
Franchise fees	2,590,000	-	-	-	-	-	-	-	-	-	-	2,590,000	2,691,660
Licenses and permits	557,900	-	-	-	-	-	-	-	-	-	-	557,900	524,900
Intergovernmental	-	-	-	-	-	972,000	-	-	50,000	-	-	1,022,000	881,000
Service fees	1,266,850	1,456,000	-	-	-	-	-	-	1,010,000	9,831,800	1,155,860	14,720,510	13,753,110
Fines and penalties	1,143,000	-	45,000	-	-	-	-	-	-	55,000	-	1,243,000	993,000
Rental income	146,500	604,000	-	-	-	-	-	-	3,012,000	-	-	3,762,500	3,853,000
Interest & other income	610,000	250,000	52,000	75,000	45,000	100,000	-	95,000	175,000	200,000	295,000	1,897,000	1,199,200
TOTAL REVENUES	28,285,240	7,710,000	97,000	4,702,410	45,000	1,072,000	-	95,000	4,247,000	10,086,800	1,450,860	57,791,310	53,754,290
Transfers from other funds	-	-	-	-	700,000	-	-	-	-	-	-	700,000	706,710
TOTAL AVAILABLE RESOURCES	38,679,510	12,988,010	453,310	6,277,580	1,607,940	3,830,290	862,540	2,880,320	5,593,060	13,836,410	6,531,466	93,540,436	85,108,790
EXPENDITURES:													
General Government	7,022,170	-	22,990	-	-	-	-	-	-	-	45,000	7,090,160	6,175,380
Public Safety	14,631,050	-	70,000	-	-	-	-	-	-	-	382,000	15,083,050	14,383,430
Urban Development	937,680	-	-	-	-	-	-	-	-	-	56,000	993,680	783,720
Streets	2,089,910	-	-	-	-	-	-	-	-	-	25,000	2,114,910	1,689,200
Parks & Recreation	4,306,460	-	30,000	-	-	-	-	-	-	-	175,000	4,511,460	3,939,240
Tourism	-	6,763,490	-	-	-	-	-	-	-	-	-	6,763,490	6,050,050
Aviation	-	-	-	-	-	-	-	-	3,394,320	-	-	3,394,320	3,677,260
Utilities	-	-	-	-	-	-	-	-	-	7,040,540	-	7,040,540	6,981,680
Debt service	-	-	-	4,721,880	712,010	-	-	-	388,670	2,622,800	-	8,445,360	8,396,030
Capital projects	1,500,000	500,000	-	-	-	2,537,000	51,000	525,000	987,500	1,751,000	-	7,851,500	5,579,900
TOTAL EXPENDITURES	30,487,270	7,263,490	122,990	4,721,880	712,010	2,537,000	51,000	525,000	4,770,490	11,414,340	683,000	63,288,470	57,655,890
Transfers to other funds	-	700,000	-	-	-	-	-	-	-	-	-	700,000	706,710
ENDING FUND BALANCES	\$ 8,192,240	\$ 5,024,520	\$ 330,320	\$ 1,555,700	\$ 895,930	\$ 1,293,290	\$ 811,540	\$ 2,355,320	\$ 822,570	\$ 2,422,070	\$ 5,848,466	\$ 29,551,966	\$ 26,746,190

Total Revenues \$ 57,791,310  
Decrease in fund balance 5,497,160  
Total Appropriable funds \$ 63,288,470

Total Appropriations \$ 63,288,470

**TOWN OF ADDISON**  
**PROPERTY TAX DISTRIBUTION**  
**CALCULATIONS**  
*City Council Proposed 2007-08 Budget*

<b>2007 CERTIFIED TAX ROLL &amp; LEVY:</b>			
Appraised Valuation (100%)			\$ 3,481,842,180
Rate Per \$100			\$ 0.4337
<b>TOTAL TAX LEVY</b>			<b>\$ 15,100,750</b>
Percent of Current Collection			98.40%
Estimated Current Tax Collections			<u>\$ 14,859,100</u>
<b>SUMMARY OF TAX COLLECTIONS:</b>			
Current Tax			\$ 14,859,100
Delinquent Tax			5,000
Penalty and Interest			35,000
<b>TOTAL 2007-08 TAX COLLECTIONS</b>			<u><b>\$ 14,899,100</b></u>
<b>PROPOSED DISTRIBUTION:</b>			
	<u>TAX RATE</u>	<u>% OF TOTAL</u>	<u>AMOUNT</u>
General Fund:			
Current Tax			\$ 10,244,110
Delinquent Tax			3,450
Penalty and Interest			24,130
Total General Fund	\$0.2990	68.94%	<u>10,271,690</u>
Debt Service Fund:			
Current Tax			4,614,990
Delinquent Tax			1,550
Penalty and Interest			10,870
Total Debt Service Fund	<u>\$0.1347</u>	<u>31.06%</u>	<u>4,627,410</u>
<b>TOTAL DISTRIBUTION</b>	<u><b>\$0.4337</b></u>	<u><b>100.00%</b></u>	<u><b>\$ 14,899,100</b></u>

**TOWN OF ADDISON**  
**BUDGETED DEPARTMENTAL STAFFING SUMMARY**  
*City Council Proposed 2007-08 Annual Budget*

	Fiscal Years Ending September 30					Difference
	2004	2005	2006	2007	2008	07-08
General fund:						
City Manager	10.0	10.0	10.0	8.5	8.5	-
Financial & Strategic Services	12.0	12.0	11.0	10.0	10.0	-
General Services	9.0	9.0	9.0	9.0	10.0	1.0
Municipal Court	4.7	4.7	4.7	4.7	4.7	-
Human Resources	4.3	4.7	4.7	4.7	4.7	-
Information Technology	6.0	6.0	6.0	6.0	6.0	-
Police	84.8	83.8	81.8	68.3	69.3	1.0
Emergency Communications	-	-	-	12.5	12.5	-
Fire	55.0	55.0	55.0	55.0	55.0	-
Development Services	6.0	6.0	6.0	7.0	7.0	-
Streets	6.0	6.0	6.0	7.0	7.0	-
Parks	20.0	20.0	20.0	20.0	20.0	-
Recreation	17.9	17.9	17.2	15.2	15.2	-
Total General fund	235.7	235.1	231.4	227.9	229.9	2.0
Hotel Fund	14.5	13.5	14.5	14.0	14.0	-
Airport Fund	2.0	2.0	2.0	2.0	2.0	-
Utilities	18.0	18.0	18.0	17.0	17.0	-
TOTAL ALL FUNDS	270.2	268.6	265.9	260.9	262.9	2.0

All positions are shown as full-time equivalent (FTE).

**TOWN OF ADDISON**  
**GENERAL FUND**  
**SCHEDULE OF REVENUES BY SOURCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
Ad valorem taxes:				
Current taxes	\$ 8,484,631	\$ 9,374,970	\$ 9,281,200	\$ 10,244,110
Delinquent taxes	15,128	10,050	(62,400)	3,450
Penalty & interest	46,763	23,460	51,800	24,130
Non-property taxes:				
Sales tax	9,941,386	10,221,820	10,420,300	10,732,900
Alcoholic beverage tax	966,366	927,000	966,400	966,400
Franchise / right-of-way use fees:				
Electric franchise	1,563,239	1,668,010	1,642,300	1,600,000
Gas franchise	241,378	225,000	231,300	225,000
Telecommunication access fees	720,807	665,000	665,000	631,800
Cable franchise	130,128	110,650	110,700	110,700
Sanitation	7,236	8,000	-	-
Wireless network fees	-	-	15,000	15,000
Street rental fees	18,475	15,000	7,600	7,500
Licenses and permits:				
Business licenses and permits	159,589	149,570	150,600	146,800
Building and construction permits	491,819	375,330	615,600	411,100
Intergovernmental revenue				
Homeland Security Grant	-	-	-	-
Service fees:				
General government	76,952	900	600	600
Public safety	767,114	690,460	751,900	724,700
Urban development	8,840	4,690	5,600	4,600
Streets and sanitation	206,134	271,250	301,600	296,900
Recreation	71,253	68,960	50,900	58,400
Interfund	166,400	165,010	165,000	181,650
Court fines	1,071,624	893,000	1,166,400	1,143,000
Interest earnings	378,492	340,000	575,000	561,000
Rental income	122,622	144,000	143,700	146,500
Other	178,968	37,500	130,200	49,000
<b>TOTAL REVENUES</b>	<b>\$ 25,835,344</b>	<b>\$ 26,389,630</b>	<b>\$ 27,386,300</b>	<b>\$ 28,285,240</b>



**TOWN OF ADDISON**  
**GENERAL FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 7,050,505	\$ 7,715,900	\$ 8,175,180	\$ 10,394,270
REVENUES:				
Ad valorem taxes	8,546,522	9,408,480	9,270,600	10,271,690
Non-property taxes	10,907,752	11,148,820	11,386,700	11,699,300
Franchise fees	2,681,263	2,691,660	2,671,900	2,590,000
Licenses and permits	651,408	524,900	766,200	557,900
Intergovernmental	-	-	-	-
Service fees	1,296,693	1,201,270	1,275,600	1,266,850
Fines and penalties	1,071,624	893,000	1,166,400	1,143,000
Interest earnings	378,492	340,000	575,000	561,000
Rental income	122,622	144,000	143,700	146,500
Other	178,968	37,500	130,200	49,000
TOTAL REVENUES	25,835,344	26,389,630	27,386,300	28,285,240
TOTAL RESOURCES AVAILABLE	32,885,849	34,105,530	35,561,480	38,679,510
EXPENDITURES:				
General Government:				
City Manager	1,282,061	1,118,180	1,184,820	1,379,920
Financial and Strategic Services	1,006,195	961,610	918,200	1,032,450
General Services	800,035	753,070	770,230	931,620
Municipal Court	407,657	425,620	424,460	457,320
Human Resources	360,248	387,470	401,430	450,730
Information Technology	1,038,049	1,104,710	1,087,710	1,573,200
Combined Services	819,621	645,550	644,530	912,550
Council Projects	425,124	274,180	289,010	284,380
Public Safety:				
Police	7,204,431	6,864,820	6,611,610	7,435,230
Emergency Communications	-	942,490	967,280	1,057,820
Fire	5,493,330	5,674,120	5,722,960	6,138,000
Development Services	563,271	783,720	749,250	937,680
Streets	1,421,464	1,689,200	1,703,560	2,089,910
Parks and Recreation:				
Parks	2,372,595	2,571,550	2,411,650	2,637,690
Recreation	1,253,588	1,282,890	1,280,510	1,668,770
TOTAL EXPENDITURES	24,447,669	25,479,180	25,167,210	28,987,270
OTHER FINANCING SOURCES (USES):				
Transfer to parks capital project fund	(263,000)	-	-	-
Parking lot long-term lease	-	-	-	(1,500,000)
ENDING FUND BALANCE	\$ 8,175,180	\$ 8,626,350	\$ 10,394,270	\$ 8,192,240

**TOWN OF ADDISON**  
**HOTEL SPECIAL REVENUE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 4,617,539	\$ 4,206,050	\$ 4,639,050	\$ 5,278,010
REVENUES:				
Hotel/Motel occupancy taxes	4,679,099	4,672,500	5,150,000	5,400,000
Intergovernmental	-	99,000	99,000	-
Proceeds from special events	1,117,761	1,122,000	1,400,000	1,456,000
Conference centre rental	454,948	500,000	506,000	516,000
Theatre centre rental	79,418	81,000	85,000	88,000
Interest earnings and other	208,408	168,700	225,000	250,000
TOTAL REVENUES	6,539,634	6,643,200	7,465,000	7,710,000
TOTAL AVAILABLE RESOURCES	11,157,173	10,849,250	12,104,050	12,988,010
EXPENDITURES:				
Visitor services administration	718,449	829,920	867,810	1,103,260
Marketing	994,054	1,077,440	1,019,700	1,216,480
Special events	2,469,938	2,561,760	2,661,720	2,655,940
Conference centre	1,118,079	955,150	952,920	1,097,370
Performing arts	500,884	625,780	617,180	690,440
Capital projects	10,829	-	-	500,000
TOTAL EXPENDITURES	5,812,233	6,050,050	6,119,330	7,263,490
OTHER FINANCING SOURCES (USES):				
Transfer to debt service fund	(705,890)	(706,710)	(706,710)	(700,000)
ENDING FUND BALANCE	\$ 4,639,050	\$ 4,092,490	\$ 5,278,010	\$ 5,024,520

**TOWN OF ADDISON**  
**PUBLIC SAFETY SPECIAL REVENUE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 38,154	\$ 85,150	\$ 101,920	\$ 89,420
REVENUES:				
Court awards	62,767	5,000	2,500	3,000
Interest earnings and other	3,622	1,000	5,000	4,500
TOTAL REVENUES	66,389	6,000	7,500	7,500
TOTAL AVAILABLE RESOURCES	104,543	91,150	109,420	96,920
EXPENDITURES:				
Supplies	-	5,000	5,000	5,000
Contractual services	2,620	15,000	15,000	15,000
Capital Equipment	-	50,000	-	50,000
TOTAL EXPENDITURES	2,620	70,000	20,000	70,000
ENDING BALANCE	\$ 101,923	\$ 21,150	\$ 89,420	\$ 26,920

**TOWN OF ADDISON**  
**MUNICIPAL COURT SPECIAL REVENUE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 86,517	\$ 100,500	\$ 106,550	\$ 145,560
REVENUES:				
Court security fees	22,183	20,000	22,000	20,000
Court technology fees	28,519	25,000	27,000	25,000
Interest earnings and other	14,147	7,000	13,500	10,000
TOTAL REVENUES	64,849	52,000	62,500	55,000
TOTAL AVAILABLE RESOURCES	151,366	152,500	169,050	200,560
EXPENDITURES:				
Personal services	15,458	8,990	8,990	8,990
Supplies	4,603	4,000	4,000	4,000
Contractual Services	-	2,000	2,000	2,000
Capital outlay	24,753	-	8,500	8,000
TOTAL EXPENDITURES	44,814	14,990	23,490	22,990
ENDING BALANCE	\$ 106,552	\$ 137,510	\$ 145,560	\$ 177,570

**TOWN OF ADDISON**  
**ARBOR SPECIAL REVENUE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 87,337	\$ 83,900	\$ 84,840	\$ 121,330
REVENUES:				
Recycling proceeds	29,311	20,000	27,000	25,000
Contributions	10,115	5,000	12,400	6,000
Interest earnings and other	3,808	2,000	3,500	3,500
TOTAL REVENUES	43,234	27,000	42,900	34,500
TOTAL AVAILABLE RESOURCES	130,571	110,900	127,740	155,830
EXPENDITURES:				
Maintenance and materials	37,540	6,000	6,410	30,000
Contractual services	8,196	-	-	-
TOTAL EXPENDITURES	45,736	6,000	6,410	30,000
ENDING BALANCE	\$ 84,835	\$ 104,900	\$ 121,330	\$ 125,830

**GENERAL OBLIGATION DEBT SERVICE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 1,401,992	\$ 1,577,300	\$ 1,649,430	\$ 1,575,170
REVENUES:				
Ad valorem taxes	4,747,185	4,628,620	4,500,000	4,627,410
Interest earnings and other	99,503	70,000	119,000	75,000
TOTAL REVENUES	4,846,688	4,698,620	4,619,000	4,702,410
TOTAL AVAILABLE RESOURCES	6,248,680	6,275,920	6,268,430	6,277,580
EXPENDITURES:				
Debt Service - Principal	3,105,000	3,255,000	3,255,000	3,419,770
Debt Service - Interest	1,505,998	1,428,260	1,428,260	1,292,110
Fiscal fees	114,666	10,000	10,000	10,000
TOTAL EXPENDITURES	4,725,664	4,693,260	4,693,260	4,721,880
OTHER FINANCING SOURCES (USES)				
Proceeds from refunding bonds issued	6,355,000	-	-	-
Payment to refunded bond escrow agent	(6,228,588)	-	-	-
TOTAL OTHER FINANCING (USES)	126,412	-	-	-
ENDING BALANCE	\$ 1,649,428	\$ 1,582,660	\$ 1,575,170	\$ 1,555,700

**TOWN OF ADDISON**  
**OCCUPANCY TAX DEBT SERVICE FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 778,627	\$ 799,130	\$ 810,940	\$ 862,940
REVENUES:				
Interest earnings	32,607	20,000	52,000	45,000
TOTAL REVENUES	32,607	20,000	52,000	45,000
TOTAL AVAILABLE RESOURCES	811,234	819,130	862,940	907,940
EXPENDITURES:				
Debt Service - Principal	465,000	480,000	480,000	500,000
Debt Service - Interest	241,188	226,710	226,710	212,010
Fiscal fees	-	500	-	-
TOTAL EXPENDITURES	706,188	707,210	706,710	712,010
OTHER FINANCING SOURCES (USES):				
Transfer from Hotel fund	705,890	706,710	706,710	700,000
TOTAL OTHER FINANCING (USES)	705,890	706,710	706,710	700,000
ENDING BALANCE	\$ 810,936	\$ 818,630	\$ 862,940	\$ 895,930

**TOWN OF ADDISON**  
**STREET CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 3,844,051	\$ 3,965,050	\$ 3,989,290	\$ 2,758,290
REVENUES:				
Intergovernmental grants	-	752,000	416,000	972,000
Interest earnings and other	183,846	10,000	190,000	100,000
TOTAL REVENUES	183,846	852,000	606,000	1,072,000
TOTAL AVAILABLE RESOURCES	4,027,897	4,817,050	4,595,290	3,830,290
EXPENDITURES:				
Personal services	21,145	8,000	28,000	8,000
Engineering and contractual services	17,463	45,000	38,000	15,000
Construction and equipment	-	2,910,000	1,771,000	2,514,000
TOTAL EXPENDITURES	38,608	2,963,000	1,837,000	2,537,000
ENDING BALANCE	\$ 3,989,289	\$ 1,854,050	\$ 2,758,290	\$ 1,293,290



**TOWN OF ADDISON**  
**PARKS CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 411,016	\$ 629,290	\$ 640,290	\$ 862,540
REVENUES:				
Interest earnings and other	28,167	20,000	38,000	-
Developer contributions	-	-	184,250	-
TOTAL REVENUES	28,167	20,000	222,250	-
TOTAL AVAILABLE RESOURCES	439,183	649,290	862,540	862,540
EXPENDITURES:				
Administration:				
Personal services	1,252	-	-	1,000
Engineering, and contractual services	25,408	-	-	50,000
Construction and equipment	35,230	-	-	-
TOTAL EXPENDITURES	61,890	-	-	51,000
OTHER FINANCING SOURCES (USES):				
Transfer from General fund	-	-	-	-
Transfer from street capital project fund	263,000	-	-	-
TOTAL OTHER FINANCING (USES)	263,000	-	-	-
ENDING BALANCE	\$ 640,293	\$ 649,290	\$ 862,540	\$ 811,540

**TOWN OF ADDISON**  
**2000 CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 70,114	\$ -	\$ -	\$ -
REVENUES:				
Interest earnings and other	765	-	-	-
TOTAL REVENUES	765	-	-	-
TOTAL AVAILABLE RESOURCES	70,879	-	-	-
EXPENDITURES:				
Personal services	353	-	-	-
Engineering and contractual services	70,526	-	-	-
Construction and equipment	-	-	-	-
TOTAL EXPENDITURES	70,879	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

**TOWN OF ADDISON**  
**2002 CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 2,316,150	\$ 1,986,930	\$ 2,148,180	\$ 2,052,130
REVENUES:				
Intergovernmental grants	-	-	-	-
Interest earnings and other	100,547	60,000	100,000	60,000
TOTAL REVENUES	100,547	60,000	100,000	60,000
TOTAL AVAILABLE RESOURCES	2,416,697	2,046,930	2,248,180	2,112,130
EXPENDITURES:				
Personal services	27,309	25,000	25,000	25,000
Engineering and contractual services	241,207	200,000	74,150	430,000
Construction and equipment	-	-	96,900	-
TOTAL EXPENDITURES	268,516	225,000	196,050	455,000
ENDING FUND BALANCE	\$ 2,148,181	\$ 1,821,930	\$ 2,052,130	\$ 1,657,130

**TOWN OF ADDISON**  
**2004 CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ 2,582,984	\$ 299,980	\$ 396,770	\$ 408,290
REVENUES:				
Intergovernmental grants	1,440,734	-	72,850	-
Interest earnings and other	59,971	10,000	25,000	20,000
TOTAL REVENUES	1,500,705	10,000	97,850	20,000
TOTAL AVAILABLE RESOURCES	4,083,689	309,980	494,620	428,290
EXPENDITURES:				
Personal services	325	-	-	-
Engineering and contractual services	89,311	-	-	70,000
Construction and equipment	3,597,286	-	86,330	-
TOTAL EXPENDITURES	3,686,922	-	86,330	70,000
ENDING FUND BALANCE	\$ 396,767	\$ 309,980	\$ 408,290	\$ 358,290

**TOWN OF ADDISON**  
**2006 CAPITAL PROJECT FUND**  
**STATEMENT OF REVENUES AND EXPENDITURES**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
BEGINNING BALANCE	\$ -	\$ -	\$ 378,900	\$ 324,900
REVENUES:				
Interest earnings and other	40,064	-	15,000	15,000
TOTAL REVENUES	40,064	-	15,000	15,000
TOTAL AVAILABLE RESOURCES	40,064	-	393,900	339,900
EXPENDITURES:				
Personal services	77	-	-	-
Engineering and contractual services	8,355	-	7,000	-
Construction and equipment	1,152,735	-	62,000	-
TOTAL EXPENDITURES	1,161,167	-	69,000	-
OTHER FINANCING SOURCES (USES)				
Bond Proceeds	1,500,000	-	-	-
TOTAL OTHER FINANCING (USES)	1,500,000	-	-	-
ENDING FUND BALANCE	\$ 378,897	\$ -	\$ 324,900	\$ 339,900

**TOWN OF ADDISON**  
**AIRPORT ENTERPRISE FUND**  
**STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
<b>INCOME STATEMENT</b>				
Operating revenues:				
Operating grants	30,000	\$ 30,000	\$ 30,000	\$ 50,000
Fuel flowage fees	1,025,291	1,050,000	935,300	975,000
Rental	3,002,820	3,128,000	3,082,500	3,012,000
User fees	30,416	35,000	35,000	35,000
Total operating revenues	<u>4,088,527</u>	<u>4,243,000</u>	<u>4,082,800</u>	<u>4,072,000</u>
Operating expenses:				
Town - Personal services	255,466	284,830	256,430	283,610
Town - Supplies	10,833	22,300	17,300	23,800
Town - Maintenance	24,320	26,250	24,950	26,970
Town - Contractual services	524,395	431,850	567,920	526,620
Grant - Maintenance	-	60,000	60,000	100,000
Operator - Operations & Maintenance	1,682,481	1,867,330	1,635,750	1,488,720
Operator - Service Contract	942,648	984,700	922,100	944,600
Total operating expenses	<u>3,440,143</u>	<u>3,677,260</u>	<u>3,484,450</u>	<u>3,394,320</u>
Net operating income	<u>648,384</u>	<u>565,740</u>	<u>598,350</u>	<u>677,680</u>
Non-Operating revenues (expenses):				
Interest earnings and other	182,187	78,000	170,000	175,000
Refund of prior year fees	(76,200)	-	-	-
Interest on debt, fiscal fees, & other	<u>(168,943)</u>	<u>(161,270)</u>	<u>(161,500)</u>	<u>(153,670)</u>
Net non-operating revenues (expenses)	<u>(62,956)</u>	<u>(83,270)</u>	<u>8,500</u>	<u>21,330</u>
Net income (excluding depreciation)	<u>\$ 585,428</u>	<u>\$ 482,470</u>	<u>\$ 606,850</u>	<u>\$ 699,010</u>
<b>CHANGES IN WORKING CAPITAL</b>				
Net income (excluding depreciation)	<u>\$ 585,428</u>	<u>\$ 482,470</u>	<u>\$ 606,850</u>	<u>\$ 699,010</u>
Sources (uses) of working capital:				
Retirement of long-term debt	(215,000)	(225,000)	(215,000)	(235,000)
Net additions to fixed assets with grants	(1,561,856)	-	(36,000)	(200,000)
Other net additions to fixed assets	<u>(7,509)</u>	<u>(1,411,500)</u>	<u>(991,300)</u>	<u>(787,500)</u>
Net sources (uses) of working capital	<u>(1,784,365)</u>	<u>(1,636,500)</u>	<u>(1,242,300)</u>	<u>(1,222,500)</u>
Net increase (decrease) in working capital	(1,198,937)	(1,154,030)	(635,450)	(523,490)
Beginning fund balance	<u>3,180,444</u>	<u>1,842,290</u>	<u>1,981,510</u>	<u>1,346,060</u>
Ending fund balance	<u>\$ 1,981,507</u>	<u>\$ 688,260</u>	<u>\$ 1,346,060</u>	<u>\$ 822,570</u>

**TOWN OF ADDISON**  
**UTILITY ENTERPRISE FUND**  
**STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
<b>INCOME STATEMENT</b>				
Operating revenues:				
Water sales	\$ 5,697,631	\$ 4,696,700	\$ 4,329,000	\$ 4,726,800
Sewer charges	5,022,160	4,555,800	4,915,000	5,100,000
Tap fees	6,300	5,000	7,500	5,000
Penalties	51,752	55,000	56,000	55,000
Total operating revenues	<u>10,777,843</u>	<u>9,312,500</u>	<u>9,307,500</u>	<u>9,886,800</u>
Operating expenses:				
Water purchases	2,562,592	2,594,200	2,507,200	2,500,300
Wastewater treatment	1,807,619	2,148,300	2,103,900	1,951,200
Utility operations	2,067,129	2,239,180	2,166,030	2,589,040
Total operating expenses	<u>6,437,340</u>	<u>6,981,680</u>	<u>6,777,130</u>	<u>7,040,540</u>
Net operating income	<u>4,340,503</u>	<u>2,330,820</u>	<u>2,530,370</u>	<u>2,846,260</u>
Non-Operating revenues (expenses):				
Interest earnings and other	233,547	100,000	225,100	200,000
Interest on debt, fiscal fees, & other	<u>(707,505)</u>	<u>(579,060)</u>	<u>(579,060)</u>	<u>(512,800)</u>
Net non-operating revenues (expenses)	<u>(473,958)</u>	<u>(479,060)</u>	<u>(353,960)</u>	<u>(312,800)</u>
Net income (excluding depreciation)	<u>\$ 3,866,545</u>	<u>\$ 1,851,760</u>	<u>\$ 2,176,410</u>	<u>\$ 2,533,460</u>
<b>CHANGES IN WORKING CAPITAL</b>				
Net income (excluding depreciation)	<u>\$ 3,866,545</u>	<u>\$ 1,851,760</u>	<u>\$ 2,176,410</u>	<u>\$ 2,533,460</u>
Sources (uses) of working capital:				
Retirement of long-term debt	(1,682,142)	(2,030,230)	(2,030,230)	(2,110,000)
Net additions to fixed assets	(225,635)	(980,400)	(185,600)	(1,751,000)
Net increase in other	<u>(39,207)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net sources (uses) of working capital	<u>(1,946,984)</u>	<u>(3,010,630)</u>	<u>(2,215,830)</u>	<u>(3,861,000)</u>
Net increase (decrease) in working capital	1,919,561	(1,158,870)	(39,420)	(1,327,540)
Beginning fund balance	<u>1,869,466</u>	<u>2,411,440</u>	<u>3,789,030</u>	<u>3,749,610</u>
Ending fund balance	<u>\$ 3,789,027</u>	<u>\$ 1,252,570</u>	<u>\$ 3,749,610</u>	<u>\$ 2,422,070</u>

**TOWN OF ADDISON**  
**INFORMATION TECHNOLOGY INTERNAL SERVICE FUND**  
**STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
<b>INCOME STATEMENT</b>				
Operating revenues:				
Department contributions:	\$ 413,730	\$ 419,520	\$ 419,520	\$ 435,070
Total operating revenues	<u>413,730</u>	<u>419,520</u>	<u>419,520</u>	<u>435,070</u>
Operating expenses:				
Contractual services	<u>1,247</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
Total operating expenses	<u>1,247</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
Net operating income	<u>412,483</u>	<u>417,020</u>	<u>417,020</u>	<u>432,570</u>
Non-operating Revenues:				
Interest earnings and other	<u>89,420</u>	<u>40,000</u>	<u>100,000</u>	<u>100,000</u>
Net non-operating revenues	<u>89,420</u>	<u>40,000</u>	<u>100,000</u>	<u>100,000</u>
Net income (exlcuding depreciation)	<u>\$ 501,903</u>	<u>\$ 457,020</u>	<u>\$ 517,020</u>	<u>\$ 532,570</u>
<b>CHANGES IN WORKING CAPITAL</b>				
Net income (exlcuding depreciation)	<u>\$ 501,903</u>	<u>\$ 457,020</u>	<u>\$ 517,020</u>	<u>\$ 532,570</u>
Sources (uses) of working capital:				
Capital hardware/software:				
General government	(2,950)	(235,000)	(235,000)	-
Public safety	<u>(53,497)</u>	<u>(230,000)</u>	<u>(130,000)</u>	<u>(100,000)</u>
Net sources (uses) of working capital	<u>(56,447)</u>	<u>(465,000)</u>	<u>(365,000)</u>	<u>(100,000)</u>
Net increase (decrease) in working capital	445,456	(7,980)	152,020	432,570
Beginning fund balance	<u>1,686,008</u>	<u>2,060,240</u>	<u>2,131,464</u>	<u>2,283,480</u>
Ending fund Balance	<u>\$ 2,131,464</u>	<u>\$ 2,052,260</u>	<u>\$ 2,283,484</u>	<u>\$ 2,716,050</u>

**TOWN OF ADDISON**  
**CAPITAL REPLACEMENT INTERNAL SERVICE FUND**  
**STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
<b>INCOME STATEMENT</b>				
Operating revenues:				
Department contributions	\$ 692,622	\$ 667,820	\$ 667,820	\$ 720,790
Total operating revenues	<u>692,622</u>	<u>667,820</u>	<u>667,820</u>	<u>720,790</u>
Operating expenses:				
Other	1,248	2,500	2,500	2,500
Total operating expenses	<u>1,248</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
Net operating income	<u>691,374</u>	<u>665,320</u>	<u>665,320</u>	<u>718,290</u>
Non-Operating revenues:				
Interest earnings and other	117,142	90,000	120,000	120,000
Proceeds from sale of assets	103,079	25,000	-	75,000
Net non-operating revenues	<u>220,221</u>	<u>115,000</u>	<u>120,000</u>	<u>195,000</u>
Net Income (Excluding depreciation)	<u>\$ 911,595</u>	<u>\$ 780,320</u>	<u>\$ 785,320</u>	<u>\$ 913,290</u>
<b>CHANGES IN WORKING CAPITAL</b>				
Net income (excluding depreciation)	<u>\$ 911,595</u>	<u>\$ 780,320</u>	<u>\$ 785,320</u>	<u>\$ 913,290</u>
Sources (uses) of working capital:				
Acquisition of capital equipment:				
General government	(26,805)	(250,000)	(210,000)	(40,000)
Development Services	-	-	-	(56,000)
Public safety	(53,010)	(602,000)	(602,000)	(282,000)
Streets	(23,153)	-	-	(25,000)
Parks and recreation	<u>(19,501)</u>	<u>(78,800)</u>	<u>(78,800)</u>	<u>(175,000)</u>
Net source (use) of working capital	<u>(122,469)</u>	<u>(930,800)</u>	<u>(890,800)</u>	<u>(578,000)</u>
Net increase (decrease) in working capital	789,126	(150,480)	(105,480)	335,290
Beginning fund balance	2,113,480	2,884,640	2,902,606	2,797,126
Ending fund balance	<u>\$ 2,902,606</u>	<u>\$ 2,734,160</u>	<u>\$ 2,797,126</u>	<u>\$ 3,132,416</u>



**TOWN OF ADDISON**  
**GENERAL FUND LONG-TERM FINANCIAL PLAN**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-2006	Estimate 2006-2007	Budget 2007-2008	Year 1 Projected 2008-2009	Year 2 Projected 2009-2010	Year 3 Projected 2010-2011	Year 4 Projected 2011-2012
<b>BEGINNING BALANCE</b>	\$7,050,505	\$8,175,180	\$10,394,270	\$8,192,240	\$9,019,660	\$9,950,870	\$10,873,570
<b>REVENUES:</b>							
Ad valorem taxes	\$8,546,522	\$9,270,600	\$10,271,690	\$11,037,360	\$11,876,430	\$12,784,020	\$13,765,690
Non-property taxes	10,907,752	11,386,700	11,699,300	12,050,300	12,411,800	12,784,200	13,167,700
Franchise fees	2,681,263	2,671,900	2,590,000	2,667,700	2,747,700	2,830,100	2,915,000
Licenses and permits	651,408	766,200	557,900	574,600	591,800	609,600	627,900
Intergovernmental	-	-	-	-	-	-	-
Service fees	1,296,693	1,275,600	1,266,850	1,304,900	1,344,000	1,384,300	1,425,800
Fines and penalties	1,071,624	1,166,400	1,143,000	1,177,300	1,212,600	1,249,000	1,286,500
Interest income	378,492	575,000	561,000	577,800	595,100	613,000	631,400
Rental income	122,622	143,700	146,500	150,900	155,400	160,100	164,900
Miscellaneous	178,968	130,200	49,000	50,500	52,000	53,600	55,200
<b>TOTAL REVENUES</b>	<b>25,835,344</b>	<b>27,386,300</b>	<b>28,285,240</b>	<b>29,591,360</b>	<b>30,986,830</b>	<b>32,467,920</b>	<b>34,040,090</b>
<b>EXPENDITURES:</b>							
Operating:							
Personal services	16,636,812	17,353,470	18,777,830	19,904,500	21,098,800	22,364,700	23,706,600
Supplies	1,036,749	1,059,570	1,181,210	1,204,800	1,228,900	1,253,500	1,278,600
Maintenance	1,667,366	1,773,900	3,606,460	1,983,020	2,042,500	2,103,800	2,166,900
Contractual services	3,951,052	3,743,820	4,328,650	4,458,500	4,592,300	4,730,100	4,872,000
Capital replacement/lease	1,070,804	1,047,250	1,078,120	1,078,120	1,078,120	1,078,120	1,078,120
Capital outlay	84,886	189,200	15,000	15,000	15,000	15,000	15,000
Other uses	263,000	-	1,500,000	120,000	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>24,710,669</b>	<b>25,167,210</b>	<b>30,487,270</b>	<b>28,763,940</b>	<b>30,055,620</b>	<b>31,545,220</b>	<b>33,117,220</b>
<b>ENDING FUND BALANCE</b>	<b>\$8,175,180</b>	<b>\$10,394,270</b>	<b>\$8,192,240</b>	<b>\$9,019,660</b>	<b>\$9,950,870</b>	<b>\$10,873,570</b>	<b>\$11,796,440</b>
Excess (Deficiency) of Revenues over Expenditures	1,124,675	2,219,090	(2,202,030)	827,420	931,210	922,700	922,870
<b>Ending balance greater (less) than 25% minimum</b>	<b>1,997,513</b>	<b>4,102,468</b>	<b>570,423</b>	<b>1,828,675</b>	<b>2,436,965</b>	<b>2,987,265</b>	<b>3,517,135</b>
<b>Debt issuance variable:</b>							
Beginning debt outstanding	\$38,004,768	\$39,979,769	\$36,724,769	\$37,304,999	\$33,557,544	\$29,636,428	\$26,086,805
Principal retired	3,105,000	3,255,000	3,419,770	3,747,455	3,921,116	3,549,623	3,149,834
Principal issued	5,080,001	-	4,000,000	-	-	-	-
Ending debt outstanding	\$39,979,769	\$36,724,769	\$37,304,999	\$33,557,544	\$29,636,428	\$26,086,805	\$22,936,970
<b>Tax rate variables:</b>							
Taxable values (thousands)	\$2,799,172	\$2,972,554	\$3,481,842	\$3,586,298	\$3,693,886	\$ 3,804,703	\$ 3,918,844
General fund rate	\$0.3060	\$0.3110	\$0.2990	\$0.3128	\$0.3267	\$0.3415	\$0.3570
Debt service fund rate	\$0.1700	\$0.1530	\$0.1347	\$0.1332	\$0.1293	\$0.1255	\$0.1219
Total	\$0.4760	\$0.4640	\$0.4337	\$0.4460	\$0.4560	\$0.4670	\$0.4789
<b>Staffing variable:</b>							
Full-time equivalent positions	231.4	227.9	229.9	229.9	229.9	229.9	229.9
Average cost per FTE	\$71,896	\$76,145	\$81,678	\$86,579	\$91,774	\$97,280	\$103,117

**TOWN OF ADDISON**  
**HOTEL SPECIAL REVENUE FUND LONG-TERM FINANCIAL PLAN**  
*City Council Proposed 2007-08 Budget*

	Actual 2005-06	Estimated 2006-07	Budget 2007-08	Year 1 Projected 2008-09	Year 2 Projected 2009-10	Year 3 Projected 2010-11	Year 4 Projected 2011-12
<b>BEGINNING FUND BALANCE</b>	\$ 4,617,539	\$ 4,639,050	\$ 5,278,010	\$ 5,024,520	\$ 4,932,280	\$ 5,370,410	\$ 5,806,200
<b>REVENUES:</b>							
Hotel/Motel occupancy taxes (HOT)	4,679,099	5,150,000	5,400,000	5,562,000	5,728,860	5,900,730	6,077,750
Intergovernmental revenues	-	99,000	-	-	-	-	-
Proceeds from special events	1,117,761	1,400,000	1,456,000	1,514,240	1,574,810	1,637,800	1,703,310
Conference centre rental	454,948	506,000	516,000	526,320	536,850	547,590	558,540
Theatre rental	79,418	85,000	88,000	91,520	95,180	98,990	102,950
Interest and other	208,408	225,000	250,000	255,000	262,650	270,530	278,650
<b>TOTAL REVENUES</b>	<b>6,539,634</b>	<b>7,465,000</b>	<b>7,710,000</b>	<b>7,949,080</b>	<b>8,198,350</b>	<b>8,455,640</b>	<b>8,721,200</b>
<b>EXPENDITURES:</b>							
Visitor services	718,449	867,810	1,103,260	1,142,660	1,183,820	1,226,800	1,271,720
Marketing	994,054	1,019,700	1,216,480	1,240,880	1,265,760	1,291,140	1,317,030
Special events	2,469,938	2,661,720	2,655,940	2,774,380	2,898,340	3,028,110	3,163,950
Conference centre	1,118,079	952,920	1,097,370	1,061,130	1,115,480	1,172,750	1,233,100
Performing arts	500,884	617,180	690,440	592,470	596,820	601,350	606,070
Capital projects / expanded levels of service	10,829	-	500,000	530,000	-	-	-
Transfers to other funds/debt service	705,890	706,710	700,000	699,800	700,000	699,700	700,000
<b>TOTAL EXPENDITURES</b>	<b>6,518,123</b>	<b>6,826,040</b>	<b>7,963,490</b>	<b>8,041,320</b>	<b>7,760,220</b>	<b>8,019,850</b>	<b>8,291,870</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 4,639,050</b>	<b>\$ 5,278,010</b>	<b>\$ 5,024,520</b>	<b>\$ 4,932,280</b>	<b>\$ 5,370,410</b>	<b>\$ 5,806,200</b>	<b>\$ 6,235,530</b>

<b>Ending balance greater (less) than 25% minimum</b>	<b>\$ 3,188,699</b>	<b>\$ 3,748,178</b>	<b>\$ 3,333,648</b>	<b>\$ 3,229,400</b>	<b>\$ 3,605,355</b>	<b>\$ 3,976,163</b>	<b>\$ 4,337,563</b>
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<b>Hotel Occupancy Tax Variables:</b>							
Number of rooms	3,953	3,953	3,953	3,953	3,953	3,953	3,953
Average revenue per room	\$1,184	\$1,303	\$1,366	\$1,407	\$1,449	\$1,493	\$1,538

Future capital items:							
Unreimbursed repairs to park fountain	10,829						
Parking garage contribution			500,000				
HVAC Replacement				480,000			
Carpet replacement				50,000			
<b>Total</b>	<b>\$ 10,829</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TOWN OF ADDISON**  
**AIRPORT FUND LONG-TERM FINANCIAL PLAN**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-2006	Estimated 2006-2007	Budget 2007-2008	Year 1 Projected 2008-2009	Year 2 Projected 2009-2010	Year 3 Projected 2010-2011	Year 4 Projected 2011-2012
<b>BEGINNING WORKING CAPITAL</b>	\$ 3,180,444	\$ 1,981,510	\$ 1,346,060	\$ 822,570	\$ 939,690	\$ 804,630	\$ 665,800
<b>NET INCOME</b>							
Operating revenues:							
Operating grants	30,000	30,000	50,000	50,000	50,000	50,000	50,000
Fuel flowage fees	1,025,291	935,300	975,000	1,004,300	1,034,400	1,065,400	1,097,400
Rental	3,002,820	3,082,500	3,012,000	3,299,360	3,398,340	3,500,290	3,605,300
User fees	30,416	35,000	35,000	36,050	37,130	38,240	39,390
Total operating revenues	4,088,527	4,082,800	4,072,000	4,389,710	4,519,870	4,653,930	4,792,090
Operating expenses:							
Town - Personal services	255,466	256,430	283,610	300,630	318,670	337,790	358,060
Town - Supplies	10,833	17,300	23,800	24,510	25,250	26,010	26,790
Town - Maintenance	22,051	24,950	26,970	28,320	29,740	31,230	32,790
Town - Contractual services	650,707	567,920	526,620	537,150	547,890	558,850	570,030
Grant - Operations & Maintenance	-	60,000	100,000	100,000	100,000	100,000	100,000
Operator - Operations & Maintenance	1,558,438	1,635,750	1,488,720	1,563,160	1,641,320	1,723,390	1,809,560
Operator - Service Contract	942,648	922,100	944,600	1,011,300	1,038,700	1,066,800	1,095,800
Total operating expenses	3,440,143	3,484,450	3,394,320	3,565,070	3,701,570	3,844,070	3,993,030
Net operating income	648,384	598,350	677,680	824,640	818,300	809,860	799,060
Non-Operating revenues (expenses):							
Interest earnings and other	182,187	170,000	175,000	180,250	185,660	191,230	196,970
Interest on debt, fiscal fees, & other	(245,143)	(161,500)	(153,670)	(142,770)	(134,020)	(124,920)	(114,790)
Net Non-Operating revenues (expenses)	(62,956)	8,500	21,330	37,480	51,640	66,310	82,180
<b>Net income (excluding depreciation)</b>	585,428	606,850	699,010	862,120	869,940	876,170	881,240
<b>Sources (uses) of working capital:</b>							
Retirement of long-term debt	(222,509)	(215,000)	(235,000)	(245,000)	(255,000)	(265,000)	(275,000)
Net additions to fixed assets with grants	(21,285)	(36,000)	(200,000)	(500,000)	(750,000)	(750,000)	-
Other net additions to fixed assets	(1,540,571)	(991,300)	(787,500)	-	-	-	-
Net sources (uses) of working capital	(1,784,365)	(1,242,300)	(1,222,500)	(745,000)	(1,005,000)	(1,015,000)	(275,000)
<b>ENDING WORKING CAPITAL</b>	\$ 1,981,507	\$ 1,346,060	\$ 822,570	\$ 939,690	\$ 804,630	\$ 665,800	\$ 1,272,040
<b>Ending WC greater (less) than 25% minimum</b>	<b>\$ 1,121,471</b>	<b>\$ 474,948</b>	<b>\$ (26,010)</b>	<b>\$ 48,423</b>	<b>\$ (120,763)</b>	<b>\$ (295,218)</b>	<b>\$ 273,783</b>
<b>PROJECTS</b>							
Grant Projects:							
Capital (Town's Share):							
Fuel farm road		36,000					
Automatic Weather Observation Sys.	21,285						
Runway 15/33 Overlay and Enhancement			200,000	500,000	750,000	750,000	
Taxiway rehabilitation							
Total	\$ 21,285	\$ 36,000	\$ 200,000	\$ 500,000	\$ 750,000	\$ 750,000	\$ -
Other Projects:							
Capital:							
Operating & Maintenance Equipment	53,094	12,600	87,500				
Fencing	128,750						
2006 Paving Rehabilitation Project	828,761						
Fuel Farm	529,966	500,000	350,000				
2007 Paving Rehabilitation Project		65,000	770,000				
Hangar Redevelopment		413,700	(420,000)				
Total	\$ 1,540,571	\$ 991,300	\$ 787,500	\$ -	\$ -	\$ -	\$ -

**TOWN OF ADDISON**  
**UTILITY FUND LONG-TERM FINANCIAL PLAN**  
*City Council Proposed 2007-08 Annual Budget*

	Actual 2005-2006	Estimated 2006-2007	Budget 2007-2008	Year 1 Projected 2008-2009	Year 2 Projected 2009-2010	Year 3 Projected 2010-2011	Year 4 Projected 2011-2012
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,869,466	\$ 3,789,030	\$ 3,749,610	\$ 2,422,070	\$ 2,282,740	\$ 2,391,130	\$ 2,532,290
<b>NET INCOME</b>							
Operating revenues:							
Water sales	5,697,631	4,329,000	4,726,800	5,355,460	5,516,100	5,681,600	5,852,000
Sewer charges	5,022,160	4,915,000	5,100,000	5,778,300	5,951,600	6,130,100	6,314,000
Tap fees	6,300	7,500	5,000	2,000	2,000	2,000	2,000
Penalties	51,752	56,000	55,000	55,000	55,000	55,000	55,000
Total operating revenues	10,777,843	9,307,500	9,886,800	11,190,760	11,524,700	11,868,700	12,223,000
Operating expenses:							
Water purchases	2,562,592	2,507,200	2,500,300	2,675,300	2,862,600	3,063,000	3,277,400
Wastewater treatment	1,807,619	2,103,900	1,951,200	2,048,800	2,151,200	2,258,800	2,371,700
Utility operations	2,067,129	2,166,030	2,589,040	2,692,600	2,800,300	2,912,300	3,028,800
Total operating expenses	6,437,340	6,777,130	7,040,540	7,416,700	7,814,100	8,234,100	8,677,900
Net operating income	4,340,503	2,530,370	2,846,260	3,774,060	3,710,600	3,634,600	3,545,100
Non-Operating revenues (expenses):							
Interest earnings and other	233,547	225,100	200,000	96,900	91,300	95,600	101,300
Interest on bonded debt and fiscal fees	(707,505)	(579,060)	(512,800)	(435,490)	(353,110)	(248,640)	(142,660)
Net Non-Operating revenues (expenses)	(473,958)	(353,960)	(312,800)	(338,590)	(261,810)	(153,040)	(41,360)
Net income (excluding depreciation)	3,866,545	2,176,410	2,533,460	3,435,470	3,448,790	3,481,560	3,503,740
Sources (uses) of working capital:							
Net retirement of long-term debt	(1,721,349)	(2,030,230)	(2,110,000)	(2,190,000)	(2,485,000)	(2,590,000)	(2,685,000)
Net additions to fixed assets	(225,635)	(185,600)	(1,751,000)	(1,384,800)	(855,400)	(750,400)	(1,011,400)
Net sources (uses) of working capital	(1,946,984)	(2,215,830)	(3,861,000)	(3,574,800)	(3,340,400)	(3,340,400)	(3,696,400)
<b>ENDING WORKING CAPITAL</b>	\$ 3,789,027	\$ 3,749,610	\$ 2,422,070	\$ 2,282,740	\$ 2,391,130	\$ 2,532,290	\$ 2,339,630
Ending WC greater (less) than 25% minimum	\$ 2,179,692	\$ 2,055,328	\$ 661,935	\$ 428,565	\$ 437,605	\$ 473,765	\$ 170,155
<b>USES OF WORKING CAPITAL</b>							
<b>Equipment</b>							
Meters	19,650	30,000	30,000	25,800	35,400	35,400	35,400
Motor vehicles	21,169	26,600	-	30,000	30,000	30,000	30,000
Computer hardware							
Heavy equipment							
<b>Capital projects</b>							
Water service line replacement program	108,355		248,000	103,000	87,000	100,000	
Dallas Parkway sewer rehabilitation	74,221						
Brookhaven Club area utilities rehabilitation	2,240		310,000	1,130,000			
Tallisker utilities replacement		129,000					
Greenhaven Village Water Main			525,000				
Belt Line Water Main Replacement					595,000	460,000	
Marsh Lane sewer rehabilitation			138,000				
Surveyor elevated storage tank			500,000				
Wright Bros./Wiley Post sewer rehabilitation				96,000			
Midway Road water line rehabilitation							770,000
W. Lindbergh/Richard Byrd sewer rehabilitation					108,000		
Addison Road sewer rehabilitation						125,000	176,000
	\$ 225,635	\$ 185,600	\$ 1,751,000	\$ 1,384,800	\$ 855,400	\$ 750,400	\$ 1,011,400

**TOWN OF ADDISON  
FY 2007-08 BUDGET SUMMARY  
Budget Adjustments - FY08 Budget**

Department	Request	FY08 Requested	Included in Council Proposed FY08 Budget	FY09 Proposed	FY10 Proposed	FY11 Proposed	FY12 Proposed
City Manager's Office	1 Municipal Elections	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -
	Farmers Branch Library Cards	15,350	15,350	-	-	-	-
		\$ 25,350	\$ 25,350	\$ -	\$ -	\$ -	\$ -
Financial & Strategic Services	1 Internal Audit Program	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
General Services	1 Fleet Services Technician	\$ 45,860	\$ 45,860	\$ 48,610	\$ 51,530	\$ 54,620	\$ 57,900
Facility Maintenance Requests	<u>Facility Requests - Town Hall</u>						
	1 Replace Carpeting	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
	2 Repairs to Town Hall Front and Arch Doors	15,000	15,000	-	-	-	-
	3 Interior/Exterior Painting	50,000	50,000	-	-	-	-
	4 Town Hall Backyard Patio Repairs	-	-	30,000	-	-	-
	<u>Facility Requests - Finance Bldg.</u>						
	1 Replace Carpeting	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
	<u>Facility Requests - Service Center and Lease Property</u>						
	1 Replace Carpeting at Service Center	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
	2 Interior Painting at Service Center	30,000	30,000	-	-	-	-
	3 Upgrade Fleet Shop Floor	15,000	15,000	-	-	-	-
	4 Pavement Repairs at Service Center	50,000	50,000	-	-	-	-
	5 Repairs to Service Center Locker Rooms	10,000	10,000	-	-	-	-
	6 Service Center Tile Replacement	-	-	30,000	-	-	-
	7 Exterior Painting at Service Center	-	-	20,000	-	-	-
	Fence for Clay Pit	5,000	5,000	-	-	-	-
	<u>General Services Requests - IT</u>						
	1 HVAC Upgrade to EOC and Server Rooms	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -
	<u>General Services Facility Requests - Police Station</u>						
	1 Replace Carpeting	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -
	2 Interior Painting	60,000	60,000	-	-	-	-
	3 Refurbish Locker Rooms	50,000	50,000	-	-	-	-
	4 Monument Sign	10,000	10,000	-	-	-	-
	<u>Facility Requests - Fire Stations</u>						
	1 Replace Ceiling Tiles - Fire Station #2	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -
	2 Replace Apparatus Bay-Overhead Doors - Fire Station #1	50,000	50,000	-	-	-	-
	3 Replace Apparatus Bay-Overhead Doors - Fire Station #2	20,000	20,000	-	-	-	-
	4 Replace Carpet	-	-	40,000	-	-	-
	<u>Facility Requests - Athletic Club</u>						
	1 Convert Half Length Lockers to Full Length	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
	2 Retrofit Lockers with Automatic Locks	13,000	13,000	-	-	-	-
	3 Carpet Replacement	55,000	55,000	-	-	-	-
	4 Interior Painting	75,000	75,000	-	-	-	-
	5 Replace Indoor Pool and Spa Controllers	10,000	10,000	-	-	-	-
	6 Refinish Wood Floors	35,000	35,000	-	-	-	-
	7 Racquetball Court Repairs	25,000	25,000	-	-	-	-
	8 Replace Roof	60,000	60,000	-	-	-	-
	9 Retrofit Front Parking Lot Light Poles	4,250	-	-	-	-	-
	10 Fire Protection Upgrade to Main Building	50,000	50,000	-	-	-	-
	<u>Facility Requests - Conference Centre</u>						
	1 HVAC Replacement*	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>Facility Requests - Theatre</u>						
	1 Roof Repairs*	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
	2 Carpet Replacement*	-	-	50,000	-	-	-
	<u>Facility Requests - Subtotal</u>	\$ 1,537,250	\$ 1,053,000	\$ 170,000	\$ -	\$ -	\$ -

**TOWN OF ADDISON  
FY 2007-08 BUDGET SUMMARY  
Budget Adjustments - FY08 Budget**

Department	Request	FY08 Requested	Included in Council Proposed FY08 Budget	FY09 Proposed	FY10 Proposed	FY11 Proposed	FY12 Proposed
<b>Municipal Court</b>	1 Compliance and Collections Court Clerk	\$ 48,750	\$ -	\$ 50,210	\$ 51,720	\$ 53,270	\$ 54,870
<b>Human Resources</b>	1 Health Care Consultant	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
	Compensation Study	18,000	18,000	-	-	-	-
		\$ 43,000	\$ 43,000	\$ -	\$ -	\$ -	\$ -
<b>Information Technology</b>	1 Upgrade 9-1-1 System	\$ 209,280	\$ 209,280	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
	2 Document Management System	110,000	110,000	5,000	5,000	5,000	5,000
	Mapping Services	9,000	9,000	-	-	-	-
		\$ 328,280	\$ 328,280	\$ 7,400	\$ 7,400	\$ 7,400	\$ 7,400
<b>Combined Services</b>	1 Town Wide Training Program	\$ 80,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
	2 Town Wide Celebrations	10,000	10,000	10,000	10,000	10,000	10,000
	3 Staff Development Meeting	7,000	7,000	7,000	7,000	7,000	7,000
	4 Special Studies and Projects	40,000	40,000	40,000	40,000	40,000	40,000
	CAC Priority - Education Consulting Services	75,000	75,000	-	-	-	-
	CAC Priority - Inwood Road/Culinary District Consulting Services	75,000	75,000	-	-	-	-
		\$ 287,000	\$ 267,000	\$ 117,000	\$ 117,000	\$ 117,000	\$ 117,000
<b>Council Projects</b>	1 Bi-Annual Citizen Survey	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000
	Citizen Advisory Committee Support	20,000	20,000	-	-	-	-
		\$ 35,000	\$ 35,000	\$ -	\$ 15,000	\$ -	\$ 15,000
<b>Police</b>	1 Training Lieutenant	\$ 92,740	\$ 92,740	\$ 94,880	\$ 97,710	\$ 100,620	\$ 103,620
<b>Emergency Communications</b>	1 Dispatch Console Replacement	\$ 83,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Fire</b>	1 Replacement of Fire Station Alerting Systems - Station 1 and Station 2	\$ 56,000	\$ 56,000	\$ -	\$ -	\$ -	\$ -
	2 Assignment Pay Adjustment	31,420	3,840	3,840	3,840	3,840	3,840
	3 Fire Department Dress Uniforms	19,320	19,320	-	-	-	-
	4 Special Events EMS Cart	20,000	-	-	-	-	-
	5 Industrial Washing Machine for Firefighting Gear	11,000	11,000	-	-	-	-
		\$ 137,740	\$ 90,160	\$ 3,840	\$ 3,840	\$ 3,840	\$ 3,840
<b>Development Services</b>	1 Brookhaven Development Special Studies	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
	Public-Private Partnership Consulting Services	50,000	50,000	-	-	-	-
	Sustainability Consulting Services	25,000	25,000	-	-	-	-
		\$ 105,000	\$ 105,000	\$ -	\$ -	\$ -	\$ -
<b>Streets</b>	1 Midway Road Pavement Repairs	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -
	2 Pavement Repairs - Concrete Streets	139,000	139,000	-	-	-	-
	3 Pavement Repairs - Asphalt Streets	127,500	30,000	-	-	-	-
	4 Joint and Crack Sealing	110,400	60,400	-	-	-	-
	5 Pavement Markings	25,000	25,000	-	-	-	-
	6 Pavement Management System	20,000	20,000	-	-	-	-
	7 Residential Curb Repair	25,000	25,000	-	-	-	-
	8 Service Center Yard Enhancements	20,000	20,000	-	-	-	-
	Post Property Improvements	38,000	38,000	-	-	-	-
	Sidewalk Repair Program	50,000	50,000	-	-	-	-
	Oaks Northing Lighting	140,000	140,000	-	-	-	-
		\$ 909,900	\$ 547,400	\$ -	\$ -	\$ -	\$ -
<b>Parks</b>	1 Easement Park Playground Structure and Surface Replacement	\$ 100,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
	2 Herbicide Power Sprayer Replacement	15,000	15,000	200	200	300	400
	3 Parks Infrastructure and Landscape Repairs and Maintenance	78,500	78,500	64,400	64,900	69,000	-
	4 Contracted Landscape and Irrigation Maintenance - Cityhomes Streetscape	5,000	5,000	5,000	5,500	5,500	5,500
	5 Town Hall - Beltway/Proton Median Lighting	14,800	14,800	400	400	500	500
	6 Addison Parks Map/Brochure	27,460	-	-	-	-	-

TOWN OF ADDISON FY 2007-08 BUDGET SUMMARY Budget Adjustments - FY08 Budget							
Department	Request	FY08 Requested	Included in Council Proposed FY08 Budget	FY09 Proposed	FY10 Proposed	FY11 Proposed	FY12 Proposed
	7 Addison Place Landscape Maintenance	5,000	-	-	-	-	-
	8 Proton Neighborhood Wall Replacement	80,000	-	-	-	-	-
	Post Property Improvements	76,000	76,000	-	-	-	-
		\$ 401,760	\$ 264,300	\$ 70,000	\$ 71,000	\$ 75,300	\$ 6,400
Recreation	1 Children's Summer Camp: Run Completely In-House	\$ 10,774	\$ 10,770	\$ 10,774	\$ 10,774	\$ 10,774	\$ 10,774
General Fund Total		\$ 4,111,404	\$ 2,907,860	\$ 572,714	\$ 425,974	\$ 422,824	\$ 376,804
Visitor Services	1 Car Allowance for Sales Manager	\$ 1,920	\$ -	\$ -	\$ -	\$ -	\$ -
	2 Lead Generation and Telephone Campaign to Meeting Planner Database	48,880	-	-	-	-	-
	3 E-Mail Campaign to Meeting Planners in Addison Database	7,500	-	-	-	-	-
	4 Pro-Rata Share in Hosting Superbowl 2011	15,000	15,000	15,000	15,000	15,000	-
	Train Depot Parking Lot	150,000	150,000	-	-	-	-
	Promotional Video	50,000	50,000	-	-	-	-
	Possible Visitor Services Relocation	50,000	50,000	-	-	-	-
		\$ 323,300	\$ 265,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ -
Conference Centre	1 Restroom Panels	\$ 23,000	\$ 23,000	\$ -	\$ -	\$ -	\$ -
	2 Stone Cottage Floor Replacement	15,000	15,000	-	-	-	-
	3 Video Camera System	65,500	65,500	500	500	500	500
	4 Tables and Chairs for the Pavilion	12,900	12,900	-	-	-	-
	5 LCD Directional Signs	6,000	6,000	-	-	-	-
	6 Set of Three Flag Poles at Conference and Theatre Centre	9,800	9,800	800	800	800	800
		\$ 132,200	\$ 132,200	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300
Marketing	Branding Study	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Special Events	1 Special Events Reorganization	\$ 46,450	\$ 46,450	\$ 49,240	\$ 52,190	\$ 55,320	\$ 58,640
Performing Arts	1 Lighting Console	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
	CAC Priority - Theatre Consulting Services	50,000	50,000	-	-	-	-
		\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -
Hotel Fund Total		\$ 631,950	\$ 573,650	\$ 65,540	\$ 68,490	\$ 71,620	\$ 59,940
Utilities	1 Design Technician Position	\$ 64,250	\$ -	\$ -	\$ -	\$ -	\$ -
	2 Upgrade Operator II to Operator III - Customer Service	3,453	-	-	-	-	-
	3 Painting and Sealing of Celestial and Surveyor Ground Storage Tanks	65,000	65,000	-	-	-	-
	4 Surveyor Pump Station Roof Repair	18,000	-	-	-	-	-
	5 Work Order/Asset Management System	25,000	-	-	-	-	-
	6 Automatic Water Meter Reading (Fixed Base)	400,000	-	800,000	-	-	-
	7 Car Allowance Increase for Utilities Superintendent	2,400	-	-	-	-	-
	8 Pump Station Motor Replacement	60,000	60,000	-	-	-	-
	Mapping Services	16,000	16,000	-	-	-	-
		\$ 654,103	\$ 141,000	\$ 800,000	\$ -	\$ -	\$ -
Utilities Fund Total		\$ 654,103	\$ 141,000	\$ 800,000	\$ -	\$ -	\$ -
* Facility requests to be funded out of the Hotel Fund							
Total All Funds		\$ 5,397,457	\$ 3,622,510	\$ 1,438,254	\$ 494,464	\$ 494,444	\$ 436,744

# TOWN OF ADDISON

## AIRPORT OPERATOR OPERATION AND MAINTENANCE BUDGET

*City Council Adopted 2007-2008 Annual Budget*

	Actual 2005-06	Budget 2006-07	Estimated 2006-07	Budget 2007-08
<b>Capital maintenance</b>				
Grounds	\$ 6,099	\$ 42,000	\$ 22,000	\$ 19,500
Gates & fencing	148,842	160,000	160,000	85,000
Buildings	10,464	23,000	18,000	15,600
Runways & taxiways	-	-	-	-
Lights & markings	63,936	67,000	81,000	104,000
Pavements	83,153	44,000	20,000	40,000
Hangars	344,393	380,000	250,000	144,000
Fuel farm	38,271	47,070	32,070	28,050
Insurance	48,951	55,000	70,130	70,000
	<b>744,109</b>	<b>818,070</b>	<b>653,200</b>	<b>506,150</b>
<b>Equipment maintenance &amp; materials</b>				
Equipment & tool	36,032	42,000	42,000	34,000
Vehicle	-	-	-	-
Communications	2,045	7,000	7,000	3,900
Lubricants	-	-	-	-
Shop supplies	-	-	-	-
Small tools	3,760	3,750	3,750	4,000
Uniforms	2,487	3,000	3,000	3,000
Fuels	-	-	-	-
	<b>44,324</b>	<b>55,750</b>	<b>55,750</b>	<b>44,900</b>
<b>General &amp; administration</b>				
Customs expense	32,276	42,000	34,000	33,000
Office supplies	10,407	14,400	11,400	17,300
Rentals & leases	9,035	8,800	9,500	6,790
Telephone	27,042	26,400	26,400	30,000
Professional fees	29,139	34,500	36,000	30,000
Dues & subscriptions	3,273	5,220	12,000	5,640
Entertainment	1,691	1,580	2,500	1,950
Travel	24,748	24,300	24,300	18,300
Auto/mileage	-	-	-	-
Banking and credit card fees	14,747	15,000	15,000	16,500
Postage & shipping	1,575	2,640	3,400	3,100
Printing	1,727	7,950	8,300	5,850
Information technology	5,904	11,520	10,000	14,440
Meetings & presentations	11,458	13,500	8,500	11,050
Marketing & promotional	57,057	38,800	70,000	6,400
Miscellaneous	-	600	-	600
	<b>230,079</b>	<b>247,210</b>	<b>271,300</b>	<b>200,920</b>
<b>Personnel services</b>				
Salaries	460,944	509,000	455,000	490,000
Taxes & benefits	173,330	162,000	165,000	205,800
	<b>634,274</b>	<b>671,000</b>	<b>620,000</b>	<b>695,800</b>
<b>Contractual services</b>				
Capital equipment rentals & lease	-	-	-	-
Professional services	23,112	29,040	19,040	24,550
Electrical	-	-	-	-
Electric utility	-	-	-	-
Gas utility	7,723	10,460	10,460	12,000
Water & sewer utility	3,567	4,600	6,000	4,400
	<b>34,402</b>	<b>44,100</b>	<b>35,500</b>	<b>40,950</b>
<b>Total Operation &amp; Maintenance Budget</b>	<b>\$ 1,687,188</b>	<b>\$ 1,836,130</b>	<b>\$ 1,635,750</b>	<b>\$ 1,488,720</b>